



Performance by design.
Caring by choice.™

OPERATIONAL
EXCELLENCE
SYSTEM

July 15, 2021

Operational Excellence Policy

We will strive each day to conduct our business in a safe, secure, injury-free, environmentally responsible, and sustainable manner. We are committed to comply with all laws and regulations applicable to our facilities and business activities and to comply with all voluntary programs to which we elect to subscribe. We will strive to make optimal use of the resources we consume and minimize emissions and waste. We will strive to continually reduce the risks of our products throughout their lifecycle and will encourage their responsible use and disposal. We are committed to reducing risks in our operations to safeguard our employees, contractors, and the communities where we operate and engage in business activities. We will openly communicate our results and welcome the input of our employees and contractors, regulatory agencies, our communities, our customers, and other interested stakeholders.

We will accomplish this by integrating safety, security, health, environmental, reliability, and quality into our management processes using our Operational Excellence System (OE). OE will be used worldwide to: set goals for improvement; provide alignment of activities and resources; assess and manage risks; gain stakeholder input; and, rigorously audit our performance against operational objectives and compliance requirements.

A handwritten signature in black ink that reads "Bruce Chinn".

Bruce Chinn
CEO

Chevron Phillips Chemical Company LLC